

GUIDE TO APPRENTICESHIPS



WHY WESTMINSTER?

The first polytechnic in London, and one of the first in the UK, the University of Westminster was established over 180 years ago to educate the city's working people.

Today, we remain as committed as ever to shaping the future of professional life; from access to specialist facilities and our talented pool of students, to bespoke training and professional development, research and consultancy. Our world-leading academic experts support companies of all sizes, from start-ups to those more well established.

The Government's industry-designed apprenticeships scheme brings together the best of higher and vocational education, something we've been doing at the University for almost two centuries. More recently as an apprenticeship provider, we've already worked with over 100 employers to train their staff through our apprenticeship programmes.

We are rated as a 'Good' training provider as determined by 74 employers and 16 apprentices who took the time to review us on gov.uk*. Based on feedback from the employers we work with, we continue to expand our range of apprenticeships, which currently support the construction, real estate, planning and healthcare sectors.

At our most recent inspection Ofsted found that we teach apprentices an ambitious curriculum based on emerging developments and industry changes. Our Apprentices achieve sector-based qualifications and gain professional status critical to their careers, preparing apprentices well for their workplace and the sector. It was also noted that our lecturers link theory well with real-world examples enabling our apprentices to successfully apply their learning to specific work-related projects.

OUR VALUES

Right from the start, Westminster has had a pioneering spirit. As a progressive university, we look forward, anticipate what's changing, embracing the new with energy and imagination, just as we have with apprenticeships.

The University is known for the many ways in which we help our 19,000 students to realise their full potential, regardless of background. Our teaching is practical, relevant and contemporary, while our research is driven to make an impact in the world.

* Source: findapprenticeshiptraining.apprenticeships.education.gov.uk



GOOD

WE ARE RATED
AS A 'GOOD'
TRAINING PROVIDER
AS DETERMINED BY
74 EMPLOYERS



THE APPRENTICESHIP

WHAT IS AN APPRENTICESHIP?

Apprenticeships combine paid work, bespoke Off-The-Job training and further / higher education. They're essentially a job where the apprentice works for you but spends at least 6 hours of their weekly working hours in study or training with a recognised apprenticeship training provider.

They are a cost effective way for you to upskill your workforce, giving your employees the chance to gain practical experience and a nationally recognised qualification debt-free. Research has proven that the opportunity of an additional qualification will not only help you as an employer to attract new talent, but also keep existing staff motivated and committed for the long-term, improving employee retention.

Name	Level	Equivalent Education Level
Intermediate	2	5 GCSE passes
Advanced	3	2 A level passes
Higher	4,5,6 and 7	Foundation degree and above
Degree	6 and 7	Bachelor's or master's degree

Apprenticeships are offered at different levels of learning; from the equivalent of qualifications achieved by a Year 11 school-leaver to either an undergraduate (or first) degree – a Bachelor of the Arts (BA) or Bachelor of Science (BSc) depending on the subject. The highest award we currently offer is a postgraduate degree (for which a first degree is generally required), referred to as either a Master of the Arts (MA) or Master of Science (MSc).

The portfolio of apprenticeships reflects the undergraduate and postgraduate provision taught here at the University. We are one of the leading providers of construction, real estate, planning and healthcare related apprenticeship programmes in the country.

APPRENTICESHIPS – WHAT'S NEW?

In 2016, the Independent Panel on Technical Education led by Lord Sainsbury and a number of industry leaders undertook a complete review of apprenticeships. It concluded that the old apprenticeships were simply not fit for purpose – they weren't giving employers a workforce with the skills they needed, with little room to tailor the programme for the employers themselves.

“YOU GET A DIFFERENT MIX OF PEOPLE TO THE USUAL GRADUATE INTAKE. WE HAVE FOUND THEM TO BE BETTER MOTIVATED AND BETTER TRAINED, MORE USEFUL, BY THE TIME THEY QUALIFY.”

JOHN BANBURY, ALLSOP

Industry panels were brought in to rewrite the specifications for each apprenticeship standard. From 2017, a simplified process (two sides of A4) is used to identify the core Knowledge, Skills and Behaviours (KSBs) required to succeed in the relevant profession. This gives huge flexibility to tailor the course to your individual organisation and for each apprentice, beginning with an Initial Assessment which determines the applicant's suitability for the programme.

WHAT IS AN APPRENTICESHIP STANDARD?

Apprenticeships are aligned to a profession-based standard which is referred to as an 'apprenticeship standard'. The new standards were introduced as part of the Government's major apprenticeship reforms and are regularly reviewed in partnership with employers.

Apprenticeship standards are designed by groups of employers known as 'trailblazer groups' to meet skill shortages in their sectors, linked to an occupational profile. The academic element of the apprenticeship programme is mapped to the apprenticeship standard. What this means is that you can be confident that trainees will learn the new Knowledge, Skills and Behaviours (KSBs) they need to fulfil the relevant occupation, as academic study needs to be backed up by exposure to the KSBs in the workplace throughout the apprenticeship, including outside of university term time.

The changes represent an overall shift from assessing to learning. The standards don't include continual assessment – instead each apprentice must take an End Point Assessment (EPA) to pass their qualification, which assesses their occupational competency against the KSBs.

HOW DO APPRENTICESHIPS WORK?

Apprenticeships are a collaborative system of training agreed by you, your apprentice and training provider to prepare a new generation of practitioners of a trade or profession via a combination of On- and Off-The-Job training.

WHO CAN BE AN APPRENTICE?

Apprentices must be over the age of 16 and cannot be in full-time education or any other education that involves drawing funds from the Adult Education Budget (AEB). Our apprenticeships are only available to those employed as part of an agreed apprenticeship scheme in a related role i.e. they must be earning at least the relevant minimum wage rate and meet the academic entry requirements. We also ensure that the apprenticeship is suitable through carrying out an Initial Assessment that takes into account prior learning and employment.

HOW LONG DO APPRENTICESHIPS LAST?

Apprenticeships take between one and five years to complete depending on the level of the apprenticeship, the industry sector and the apprentice's prior skills and experience. All of the apprenticeships we currently offer take between two and five years to complete.

Name	Level	Equivalent Education Level	Duration
Higher	4	Certificate in Higher Education (CertHE)	2 years
Degree	6	Bachelor's Degree	3-5 years
	7	Master's Degree	2 years

WHAT DOES THE APPRENTICE DO?

The apprentice will work alongside an experienced employee (a mentor) to learn specific skills, receiving work- and classroom-based training towards a recognised degree qualification. Each apprentice receives their own learning plan from the University which clearly sets out the expectations placed on them and you as their employer.

As part of the Apprenticeship Agreement, apprentices are entitled to spend 6 hours a week of their working time on Off-The-Job training. During term-time, they will attend University one day a week. Their work-based training should take place all year round. Apprentices record all Off-The-Job training on our online apprenticeship platform until they reach 'Gateway'; the point at which they are deemed ready for the End Point Assessment (EPA), the final element of the apprenticeship.

WHAT IS OFF-THE-JOB TRAINING?

Off-The-Job training must make up at least 6 hours of the apprentice's normal weekly working hours (paid hours excluding overtime) over the planned duration of the apprenticeship. This does not include progress reviews and on-programme assessment, but it can include practical training, for example, shadowing, mentoring or industry visits.

As well as campus-based learning at the University, Off-The-Job training can be delivered in your workplace, provided it is directly relevant to the apprenticeship standard and involves learning new knowledge, skills and behaviours. This gives you an opportunity to identify skills or knowledge gaps and then tailor the apprentice's learning accordingly.

WHAT IS GATEWAY?

Gateway takes place before an End Point Assessment (EPA) can start. The employer (mentor) and training provider will review their apprentice's knowledge, skills and behaviours to see if they have met the minimum requirements of the apprenticeship set out in the apprenticeship standard, and are ready to take the assessment.

WHAT IS THE END POINT ASSESSMENT (EPA)?

The End Point Assessment (EPA) is the final stage of an apprenticeship. It is an impartial assessment of whether your apprentice has developed the skills, knowledge and behaviours outlined in the apprenticeship standard. As well as successfully completing the EPA, your apprentice may need to complete several additional requirements before completing the apprenticeship. This does include Level 2 Maths and English, however the apprentice's prior attainment may mean that they have exemption from having to take additional study for Functional Skills.

End Point Assessments are designed by employers in the sector and are conducted by independent bodies known as End-Point Assessment Organisations (EPAOs). Once all elements of the apprenticeship are completed, the apprentice will receive their apprenticeship certificate.

"THE BEST PART OF BEING AN APPRENTICE IS THAT I'M ALREADY IN EMPLOYMENT. I'M MEETING PEOPLE WHO ARE IN THE SAME SITUATION AS ME AND NO JOB INTERVIEWS WHEN I GRADUATE!"

BRONWEN SEVEL, APPRENTICE



WHAT WILL AN APPRENTICESHIP COST MY ORGANISATION?

To increase the quality and quantity of apprenticeships, the Government changed the funding structure for apprentices in England in 2017 to make it more favourable to employers.

All employers must pay the apprentice's salary, at least the relevant minimum wage rate. The rest of your contribution towards the cost of the apprenticeship training depends on whether you qualify for the apprenticeship levy.

Our apprenticeships team will guide through the funding process and support you to maximise the Government's Apprenticeship Levy. The National Apprenticeship Service also provides support to levy paying employers to help use apprenticeships to support their businesses. It can be contacted on 08000 150 600.

WHAT IS THE APPRENTICESHIP LEVY?

In 2017, the Government introduced an apprenticeship levy on larger employers in both the public and private sectors to fund apprenticeships. If your organisation's wage bill is over £3 million, your organisation will pay the apprenticeship levy of 0.5%, some or all of which can be used to cover the tuition costs of any apprentices.

Administered by the Digital Apprenticeship Service (DAS), the levy is collected from the PAYE system and payments are held in your Digital Account. To reclaim this money, you must use it specifically for apprenticeship programmes. As a further incentive, the

Government will top up your digital account with a 10% bonus, so you effectively draw £1.10 for every £1.00 you put in.

Each month's fund must be used within 24 months, though you can choose to transfer up to 25% of your available levy funds to other employers, for instance those within your supply chains.

WHAT IF YOUR ORGANISATION ISN'T A LEVY PAYER?

If your organisation's wage bill falls below the £3 million threshold, you will not pay the levy but will still be eligible to receive 95% contribution towards training costs through the apprenticeship co-investment model. You will pay 5% of the tuition fees (direct to the training provider) and the Government pays the remainder. Some very small organisations may be eligible for 100% of the training cost to be funded by the Government. We can offer guidance to ensure you receive the maximum support available.

WHAT ISN'T COVERED BY THE LEVY?

The apprenticeship levy fund cannot be spent on anything that isn't apprenticeship-based. Nor can it be used to cover wages, travel costs, optional field trips, repeat learning (e.g. module retakes), repeat assessment (EPA), work placements or setting up your own internal apprenticeship system. This is partly to prevent misuse of funds, but also to ensure that all apprenticeship courses associated with the levy fund adhere to consistent standards and a particular level of quality.

WHAT ARE MY RESPONSIBILITIES AS THE EMPLOYER?

When you agree to employ an apprentice there are three contracts you will have to sign: an Apprenticeship Agreement, a Training Plan and a Contract for Services. These are legally binding documents that outline what you can expect from your apprentice and what they in turn expect from you. They are signed to ensure all parties fulfil their obligations.

APPRENTICESHIP AGREEMENT

You must sign an Apprenticeship agreement with your apprentice.

This gives details of:

- the skill, trade or occupation the apprentice is being trained for;
- the name of the apprenticeship they're working towards;
- the start and end dates for the apprenticeship; and
- the amount of training you'll give them.

As indicated earlier in 'How do apprenticeships work?', you must provide the apprentice with the opportunity to spend 6 hours of their contracted working weekly hours to complete their Off-The-Job training, which may include completing coursework or assignments, as well as one day a week on campus during term-time.

TRAINING PLAN

You must also sign a Training Plan with your apprentice and the training provider, in this case, the University. The University's Training Plan includes:

- the planned content and schedule for training;
- what is expected and offered by the employer, the University and the apprentice; and
- how to resolve queries or complaints.

You will need to ensure the apprentice has access to the relevant training and practical experience to complete Gateway requirements and any other mandatory activities for the EPA. This includes assigning additional mentors/supervisors to the apprentice, if required and providing evidence of completed training activities.

WORKPLACE MENTOR

For each apprentice, you must assign a workplace mentor who is responsible for providing the internal support an apprentice needs to engage with the programme. The mentor will be required to attend mandatory progress review meetings on a regular basis throughout the duration of the apprenticeship.

The mentor can be a line manager or any other suitable individual who is committed to encouraging an apprentice's development, however the mentor must be an industry expert familiar with the apprenticeship standard. They act as a guide, providing the apprentice with advice on completing their apprenticeship, as well as future career options and progress. They must ensure that any work-based elements of the apprenticeship are completed on time and also sign off internal training once completed.



WHO IS RESPONSIBLE FOR REGULATION OF APPRENTICESHIPS?

EDUCATION AND SKILLS FUNDING AGENCY (ESFA)

The ESFA is responsible for ensuring public funding for the delivery of apprenticeships is appropriately spent. They check that funding is spent on training that fits the apprenticeship model, fulfils learner needs and meets quality regulations, and that providers aren't claiming funding for training they're not actually delivering. The ESFA uses different auditing methods to monitor providers throughout the year – from remote desktop reviews to full five-day on-site assurance reviews.

OFSTED

From April 2021, Ofsted (the Office for Standards in Education, Children's Services and Skills) took over the responsibility for quality assurance in degree apprenticeships from the Office for Students. This means that Ofsted will now inspect all universities that offer apprenticeships at any level to ensure they are meeting the needs of employers and apprentices. As part of the inspection, they also speak to apprentices and their employers about their experience. Find out more at www.gov.uk/ofsted



APPLYING FOR AN APPRENTICESHIP

At the University of Westminster, we offer a comprehensive range of apprenticeships (at undergraduate and postgraduate level) supporting the construction, real estate, planning and healthcare, some of which lead to a professionally accredited qualification. Our courses are designed to fulfil your workforce needs whilst providing exciting career development opportunities for your apprentices.

STEP 1: DISCUSS YOUR ORGANISATION'S NEEDS

It is important you discuss your organisation's needs with one of our Business Development Managers to discuss the suitability of the different programmes on offer, your responsibilities as an employer, what to expect of apprentices, how apprenticeships can be tailored to meet specific organisational needs, your funding entitlements, and what support is available from the University.

If you are recruiting a new member of staff for the apprenticeship, we will refine and subsequently agree your individual needs and requirements of the role and can work with you to develop a job description which reflects your ideal candidate, as well as the demands of the job. The job description should link to the specific apprenticeship standard that you wish the candidate to be enrolled on whether they are new recruits or existing members of staff.

STEP 2: IDENTIFYING A SUITABLE APPRENTICE

Once you have spoken to our Business Development Managers to confirm which apprenticeship is most suited to your needs, you'll be ready to identify a suitable candidate. You can either recruit a new candidate or select a current member of staff, provided that all candidates meet the entry requirements for the chosen apprenticeship. Candidates must have a sufficient gap in their professional KSBs to warrant funding as an apprentice. This would be determined prior to an offer being made, by completing our Initial Assessments. If you need to recruit a new staff member, we will guide you through every step of the recruitment process, advertising your vacancies on the Government's Find an Apprenticeship service and the University's online jobs board.

STEP 3: APPLYING TO THE UNIVERSITY

The chosen candidate will need to submit an application to the apprenticeship course via the application links at [westminster.ac.uk/apprenticeships](https://www.westminster.ac.uk/apprenticeships), providing evidence that they meet the academic entry requirements as part of their application.

Each application we receive is reviewed individually and we will contact both you and the candidate, providing the forms that will need to be completed before an offer can be made.



STEP 4: INITIAL ASSESSMENT

To determine the suitability of candidates before the apprenticeship begins, we will conduct an initial assessment, which evaluates the individual's prior learning and industry specific experience to establish the 'starting point', or baseline, for the apprentice.

This informs how much of the apprenticeship training content the individual requires and ensures that funding is correct. It may, for example, identify that an apprenticeship is not suitable for an individual because of their level of prior learning and experience, which may be too high or too low. In this case, a higher or lower level apprenticeship or another type of training could be recommended as a more appropriate alternative for the individual.

Apprentices will also be asked to complete an initial assessment in Maths and English to determine that their competence is at Level 2. If an apprentice has not already attained a Level 2 qualification in Maths and English and they come in below this, they may not be able to continue with their application.

STEP 5: COMPLETE AGREEMENTS

Prior to the start of the apprenticeship, you will be required to complete the Apprenticeship Agreement, a Training Plan and a Contract for Services.

If you have any questions or would like to discuss any aspect of apprenticeships, our dedicated apprenticeships team is here to help.

Get in touch by emailing us at enquiries.apprenticeships@westminster.ac.uk or telephoning +44 (0) 207 911 5027.



FREQUENTLY ASKED QUESTIONS (FAQS)

CAN A NON-LEVY PAYING ORGANISATION CLAIM 100% FUNDING?

Yes, in some cases this is possible.

You can check if your organisation qualifies here:

apprenticeships.gov.uk/employers/funding-an-apprenticeship-non-levy

ARE THERE ANY INCENTIVES IN PLACE FOR AN ORGANISATION TO TAKE ON APPRENTICES?

Yes, there are Government incentives in place in relation to hiring apprentices. You can find more information here:

apprenticeships.gov.uk/employers/funding-an-apprenticeship

THE ORGANISATION HAS NO EXPERIENCE OF APPRENTICESHIPS. HOW DO I FIND OUT MORE?

You can request a call with one of our Business Development Managers by emailing enquiries.apprenticeships@westminster.ac.uk

CAN YOU HELP WITH DIGITAL APPRENTICESHIP SERVICE (DAS) QUERIES?

Yes, we can guide you through the process of setting up your DAS account. Please contact enquiries.apprenticeships@westminster.ac.uk

WHY TAKE ON AN APPRENTICE?

Below are some of the many benefits of taking on an apprentice and you can find more information here:

apprenticeships.gov.uk/employers/benefits-of-hiring-apprentice

- A more engaged workforce; 92% of companies who employ an apprentice believe apprenticeships lead to a more motivated and satisfied workforce.
- Increased competitiveness; 80% of organisations employing apprentices agree they make the workplace more productive.
- A better image; improved customer satisfaction as 81% of consumers favour company that employs apprentices.
- Lower staff turnover due to fewer skills-related vacancies and reduced recruitment costs; 83% of organisations who employ apprentices rely on their apprenticeships to provide the future skilled workers they need.

CAN AN APPRENTICE COMPLETE JUST THE UNIVERSITY QUALIFICATION AS PART OF THE APPRENTICESHIP?

No. The apprenticeship is based on complementary elements of a University qualification, work-based training and experience, completion of Off-The-Job training, and the EPA. All of these elements must be completed by the apprentice.

CAN I TRANSFER AN APPRENTICE FROM ANOTHER TRAINING PROVIDER TO WESTMINSTER MID-APPRENTICESHIP?

Yes, depending on the circumstances. Contact one of our team on apprenticeships@westminster.ac.uk to discuss further.

CAN PART-TIME EMPLOYEES JOIN AN APPRENTICESHIP AT THE UNIVERSITY OF WESTMINSTER?

Although it is possible for a part-time employee to be an apprentice, we require apprentices studying with the University of Westminster to be contracted for a minimum of 30 hours per week. The apprentice is required to have a contract of employment covering the duration of the apprenticeship.

WHAT ARE THE RECOMMENDED WEEKLY WORKING HOURS FOR AN APPRENTICE?

In order to deal with the workload created by the various elements of the apprenticeship, we recommend that apprentices are contracted to work between 30-40 hours per week. The apprentice's well-being is also considered when making this recommendation.

CAN I TRANSFER SOME OF MY ORGANISATION'S SURPLUS LEVY TO ANOTHER EMPLOYER?

Yes. Employers who pay the apprenticeship levy, can make a transfer to fund apprenticeships in another organisation. If you're a levy-paying employer and interested in making a transfer to another organisation, useful information can be found here: gov.uk/guidance/transferring-your-apprenticeship-levy-to-another-business

If you're an employer that doesn't pay the levy and is looking to receive a transfer from another employer, please see here for further information: gov.uk/guidance/receive-a-levy-transfer-from-another-business-to-fund-an-apprenticeship.

CONTACT US

To find out how your organisation can start benefiting from an apprenticeship, please get in touch with our apprenticeships team

Email: enquiries.apprenticeships@westminster.ac.uk

Telephone: +44 (0) 207 911 5027

Website: westminster.ac.uk/apprenticeships

UNIVERSITY OF WESTMINSTER

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